

The NUS MBA (Full-time - HEC, starting at NUS): Study Plan based on 12-month Completion

| Full-Time - HEC starting at NUS        |                                                                                                                                                    | AY2026                   |                          |                                                                                                                         |                          | AY2027                |
|----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------------|--------------------------|-----------------------|
| Academic Calendar                      |                                                                                                                                                    | Semester 1<br>(Sem 1)    | Semester 2<br>(Sem 2)    | Special Term 1<br>(ST1)                                                                                                 | Special Term 2<br>(ST2)  | Semester 1<br>(Sem 1) |
| Total Core<br>10 Courses (40 Units)    | Academic Core<br>7 Courses (28 Units)                                                                                                              | 4 Academic Core          | 3 Academic Core          | NA                                                                                                                      | NA                       | Semester at HEC Paris |
|                                        | MBA Experiential Core<br>2 Courses (8 Units)                                                                                                       | 1Experiential Core (LYT) | 1Experiential Core (MCP) | NA                                                                                                                      | NA                       |                       |
|                                        | MBA Toolkit<br>1 Course (4 Units)<br><sup>1</sup> to complete 4-unit in one of the semesters selected from courses listed under MBA Toolkit basket | NA                       | <sup>1</sup> MBA Toolkit | NA                                                                                                                      | <sup>1</sup> MBA Toolkit |                       |
| Total Elective<br>4 Courses (16 Units) | MBA Elective<br>4 Courses (16 Units)                                                                                                               | NA                       | 1 - 2 Elective           | 1 - 2 Elective per Special Term<br>Up to 8 units per Special Term<br>(Overloading required if taking more than 8 units) |                          |                       |
| Recommended Units per semester/term    |                                                                                                                                                    | 20                       | 20                       | 16                                                                                                                      |                          | -                     |

- Special Notes:**
- > Please follow the recommended study plan to complete the program in 12 months. Please discuss with the Programs Office if you prefer to complete the program earlier.
  - > <sup>a</sup> The MBA Consulting Project does not have scheduled official classes. However, please cater for project meetings that may occur outside regular hours.
  - > <sup>b</sup> The MBA Toolkit contains a basket of courses for selection. Students are required to complete at least 4-unit from the options in one of the semesters.
  - > If you are granted with a waiver for core course(s), please register for another core course as a priority to make up the balanced units.
  - > Prior to enrolling in BMA5013 Corporate Strategy, students are encouraged to possess fundamental proficiency in Accounting/Finance and Marketing.
  - > Adept individuals in these domains may consider undertaking BMA5003, BMA5009, and BMA5013 concurrently.
  - > Total Units required to complete the Program is 56 units.
  - > No classes on Public Holidays. Check timetable for updates on class dates.

| AY2026                                                                                                                                                                                                                                      |                                                                                            |                                                                                                                                                                                                                                           |                                                                                                                                   |                                                                                                                                          | AY2027                           |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|
| Description                                                                                                                                                                                                                                 | Semester 1<br>10 Aug - 5 Dec 2026                                                          | Semester 2<br>11 Jan -8 May 2027                                                                                                                                                                                                          | Special Term 1<br>10 May - 19 Jun 2027                                                                                            | Special Term 2<br>21 Jun - 31 Jul 2027                                                                                                   | Semester 1<br>9 Aug - 4 Dec 2027 |
| <b>Academic Core Courses available by Semester</b><br><br>Core courses will be pre-allocated for full-time students in year 1.<br><br>Please refer to the Student Portal, Academic Matters, Class Schedule for the updated course schedule. | <b>BMA5001 Managerial Economics</b><br>Fri, 0830 - 1130 or 1500 - 1800                     | <b>BMA5009 Marketing Strategy</b><br>Schedule to be advised                                                                                                                                                                               |                                                                                                                                   |                                                                                                                                          | <b>Semester at HEC Paris</b>     |
|                                                                                                                                                                                                                                             | <b>BMA5003 Financial Accounting</b><br>Thurs or Fri, 1500 - 1800                           | <b>BMA5013 Corporate Strategy</b><br>Schedule to be advised                                                                                                                                                                               |                                                                                                                                   |                                                                                                                                          |                                  |
|                                                                                                                                                                                                                                             | <b>BMA5008 Financial Management</b><br>Tue, 0830 - 1130 or 1500 - 1800                     | <b>BMA5016 Leading with Impact</b><br>Schedule to be advised                                                                                                                                                                              |                                                                                                                                   |                                                                                                                                          |                                  |
|                                                                                                                                                                                                                                             | <b>BMA5017 Managerial Operations &amp; Analytics</b><br>Mon, 0830 - 1130 or 1500 - 1800    |                                                                                                                                                                                                                                           |                                                                                                                                   |                                                                                                                                          |                                  |
| <b>Experiential Core</b><br><br>Classes & Sections assigned by the Programs Office (PO)<br>Registration is required for MBA Consulting Project (MCP)                                                                                        | <b>BMA5801 Launch Your Transformation</b><br>3 - 7 Aug 2026<br>Mon-Fri , 0830 - 1800 daily | <sup>a</sup> <b>BMA5901 MBA Consulting Project (MCP)</b>                                                                                                                                                                                  |                                                                                                                                   |                                                                                                                                          |                                  |
| <b>MBA Toolkit</b><br><br>Only Required to complete <u>ONE</u> from the options<br>Registration to be advised<br>Subject to Seat Availability                                                                                               |                                                                                            | <sup>b</sup> <b>MBA Toolkit</b><br>Option 1:<br>BMA5805 Strategic Problem Solving for Managers<br>Option 2:<br>BMA5429 Mastering Influence<br>Option 3:<br>BMA5434 Design Thinking and Business Innovations<br><br>Schedule to be advised |                                                                                                                                   | <sup>b</sup> <b>MBA Toolkit</b><br>Option 4:<br>BMA5136 A Consulting Toolkit For Strategic Decision-Making<br><br>Schedule to be advised |                                  |
| <b>MBA Elective</b><br><br>Registration via CourseReg<br>Subject to Seat Availability                                                                                                                                                       | NA                                                                                         | <b>Elective #1</b><br>Weeknights 1830 - 2130,<br>Sat 0900 - 1600 or 0900 - 1200<br>(one class per week)                                                                                                                                   | <b>Elective #2- #4</b><br>Weeknights 1830 - 2200,<br>Sat 0900 - 1630 or 0900 - 1300<br>(two classes per week for weekday classes) |                                                                                                                                          |                                  |